Appendix 1: Education, Learning & Attainment Delivery Plan 2016/17 – Mid-year Progress

1 Social Mission

| Ob | Improve life chances for children and young people | | | | | | |
|---------------------|--|--------|----------|-------------|--|-------------------------------------|--|
| Code | Action | Status | Progress | Due Date | Comment | Assigned To | |
| E/12- 17/RAA/321 | Implement the Children & Young People Act 2014 | | 21% | 31-Mar-2017 | The IT solution supplier, SEEMiS, completed their development on schedule with support from the 32 Scottish Local Authorities and training was rolled out in May and June 2016. However the Supreme Court ruling which has delayed the enactment of the duties of the Children and young Peoples Act means that much of what was planned in this action has had to be paused. Due dates have therefore been changed to the end of the current session, but if the national situation is not resolved by them this work will need to roll over into next year's plan. | Shona Crawford; Claire Cusick | |
| ED/16- 17/ED/01 | Implement broad-ranging school improvement to raise attainment and achievement | | 60% | 31-Mar-2017 | We have improved classroom practice and self-evaluation as key drivers for improvement in line with HGIOS 4. We have implemented the expectations for equity set by the government to Challenge Authorities. We have reviewed Improvement Framework in line with HGIOS4 and HGIOELC. | Laura Mason | |
| ED/16- 17/ED/02 | Design and implement strategy for assessment in schools | | 40% | 31-Mar-2017 | Excessive or unnecessary workload for teachers and learners is being avoided. An analysis of insight data Phase One (September 2016) has been produced, and revisions made to the strategy for assessment in schools made in line with the changes to national SQA procedures. | Laura Mason | |
| ED/16- 17/ED/03 | Develop the use of performance information to support school improvement | | 80% | 31-Mar-2017 | A system has been designed for data collation and analysis for Attainment Challenge projects. We have produced policy for data management. We have established a targeted school approach using performance information to inform decisions. The quality improvement process delivered by Education Officers and Senior Education Officers has been revised. | Laura Mason | |

2 Organisational Capabilities

| ОЬ | Committed and dynamic workforce | | | | | |
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| Code | Action | Status | Progress | Due Date | Comment | Assigned To |
| E/12- 17/LNH/312 | Implement improvement programme for the quality of teaching / learning (literacy, numeracy STEM) based on Attainment Challenge Projects | | 16% | 31-Mar-2017 | A WDC Training Programme (Phonics, Spelling, Linguistic Development) is underway, 2 new officers have been seconded to develop materials. | Julie McGrogan |

| Code | Action | Status | Progress | Due Date | Comment | Assigned To |
|--------------------|---|--------|----------|-------------|--|---------------|
| ED/16- 17/ED/06 | Develop effective leadership to drive improvement | | 60% | 31_Mar_2017 | We have developed the capabilities of future senior managers. A policy for collaborative professional learning has been produced. A revised leadership framework has been produced in line with National Improvement Framework expectations. | Laura Mason |
| ED/16- 17/ED/07 | Raise teacher professionalism in literacy, numeracy and aspects of Health & Wellbeing | | 50% | 31-Mar-2017 | A training programme on maths resilience, mental maths and growth mindset has been provided and the reciprocal reading programme has been implemented in the Early Years sector. | Laura Mason |
| ED/16- 17/ED/08 | Implement improvements arising from Staff Survey 2015 | | 50% | 31-Mar-2017 | The analysis of education "issues" has been extracted from the Staff Survey. | Matthew Boyle |

| Ob | Fit for purpose estates and facilities | | | | | | |
|---------------------|--|--------|----------|-------------|--|---------------|--|
| Code | Action | Status | Progress | Due Date | Comment | Assigned To | |
| E/12- 17/RAA/312 | Reorganise transport contracts for OLSP in readiness for relocation to new build | | 0% | 30-Sep-2017 | The project remains on track, with the first milestone due for completion at the end of December. | Susan Mullin | |
| | Establish extended ELCC in Kilpatrick School | | 50% | 31-Mar-2017 | Parents have been consulted and are aware of plans in place. Occupancy of building will now happen on 30th December. Reflecting current proposed occupancy levels, there is no need to recruit additional staff at this time. | Claire Cusick | |
| ED/16- 17/ED/05 | Implement transition arrangements for Kilpatrick and Bellsmyre and Balloch campuses. | | 75% | 31-Mar-2017 | A transitions project group has been established and a communication plan produced. Updates have been provided to the schools estates board. | Laura Mason | |

Strong financial governance and sustainable budget management

| Code | Action | Status | Progress | Due Date | Comment | Assigned To |
|---------------------|--|----------|----------|-------------|--|--|
| E/12- 17/IMP/313 | Implement new admissions package (NAMS) across all Early Years establishments and partnership providers | | 50% | 31-Mar-2017 | WDC EY staff met with SEEMiS staff to produce an implementation plan. | Judy Ormond |
| E/12- 17/RAA/316 | Review use of taxi contracts in education | I | 100% | 30-Apr-2016 | In line with council policy the review of the use of taxi contracts in education has been completed, and changes implemented. | Susan Mullin |
| E/12- 17/RAA/338 | Review how ASN resources are allocated to early years | | 0% | 31-Mar-2017 | This action is on track, initial discussions have been held and plans are in place to continue this review. The first milestone is due in December 2016. | Anne-Marie McDonald (Education); Kathy Morrison; Susan Mullin; |

| Code | Action | Status | Progress | Due Date | Comment | Assigned To |
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| | | | | | | Judy Ormond |
| ED/16- 17/CS/01 | Review approach to allocation of support resources to establishments | | 33% | 31-Mar-2017 | The existing mechanism has been reviewed. | Claire Cusick |

3 Legitimacy & Support

| ОЬ | Constructive partnership working and joined up service delivery | | | | | | |
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| Code | Action | Status | Progress | Due Date | Comment | Assigned To | |
| E/12- 17/LNH/311 | Develop existing networks (third sector) to provide a sustainable model professional learning | | 50% | 31-Mar-2017 | The local professional learning programme for collaborative action research (CAR) was delivered with Glasgow University. A professional learning programme for 'Inspire and Challenge' has been produced with Glasgow Science Centre. | Julie McGrogan | |
| E/12- 17/LSP/301 | Monthly quality assurance meetings with Education Scotland Area Lead Officer to review educational provision. | | 50% | | This action is on track. Regular communication with Education Scotland is in place. A handover meeting with our new Area Lead Officer has taken place. | Laura Mason | |
| E/12- 17/RAA/313 | Review and develop a refreshed SLA with internal transport | | 0% | 31-Aug-2017 | ELA await response from Corporate Procurement who are meeting with Internal Transport to discuss requirement of a SLA and commence implementation. | Susan Mullin | |
| 1 ' | Review and develop a refreshed SPT agency agreement | | 0% | 30-Apr-2017 | The project remains on track. The first milestone is due in December 2016. | Susan Mullin | |

| ОЬ | Positive dialogue with local citizens and communities | | | | | | |
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| Code | Action | Status | Progress | Due Date | Comment | Assigned To | |
| E/12- 17/PAR/302 | Develop role of parents and Parent Councils in school improvement planning process | | 50% | 31-Mar-2017 | Awareness raising sessions have been held for Head Teachers about expectations set out in the National Improvement Framework (NIF). The Scottish Parent Teacher Association has delivered training for Head Teachers. | Susan Gray | |
| E/12- 17/PAR/307 | Provide evidence based feedback to parents about children's attainment and achievement | | 50% | 31-Mar-2017 | The Tackling Bureaucracy working group has produced a workload agenda, a detailed profile of current provision and areas for improvement. Secondary heads have been consulted and agreement reached about a process to adapt provision linked to national expectation. A learner profiling group has been established. | Julie McGrogan | |
| E/12- 17/PAR/308 | Provide information to parents on how to support attainment and achievement in literacy and numeracy | | 20% | 31-Mar-2017 | A lead officer group has been established, developing our approaches to inform parents on how to support attainment and achievement in literacy and numeracy. | Julie McGrogan | |

| Code | Action | Status | Progress | Due Date | Comment | Assigned To |
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| ED/16- 17/PPI/01 | Develop the Parental Involvement Strategy in all sectors | | 66% | 31-Mar-2017 | Heads of Establishment have been informed of the support available from national bodies, and training for Parent Councils has been rolled out. | Andrew Brown |

| Action Status | | | | | | | |
|---------------|----------------------------|--|--|--|--|--|--|
| ۲ | Overdue | | | | | | |
| <u> </u> | Check Progress | | | | | | |
| | Not Started or In Progress | | | | | | |
| Ø | Completed | | | | | | |