## Education, Learning and Attainment Delivery Plan 2016-17

Generated on: 16 May 2017

	Scorecard Name	Vision
S	*SLA EDUCATION, LEARNING & ATTAINMENT - Delivery Plan 2016/17	
	Theme/Priority/Objective	Context
	1 Social Mission	
	Theme/Priority/Objective	Context
	Improve life chances for children and young people	

	History					Present			
PI Code & Short	2010/11	2011/12	2012/13	2013/14	2014/15	2016/17		Latest Note	Assigned
Name	Value	Value	Value	Value	Value	Value	Target		То
ED/RAA/001 Percentage of educational establishments receiving positive inspection reports	100%	100%	100%	100%	100%	100%	100%	As at the end of March 2017, two establishments have been inspected so far in the current school session, St Martin's and Goldenhill Primary Schools. Both inspections have resulted in positive inspection reports.	Laura Mason
ED/RAA/006 Percentage of children tested in their pre-school year achieving 5 and above in book knowledge	N/A	N/A	87.4%	84.4%	87.3%	N/A	85%	Data for this indicator is not available until the end of the 2016/17 education year in August 2017. The percentage of children achieving in this area has gone up year on year. In 2015- 16 the expected target of 84% was exceeded by 4.4 percentage points.	Kathy Morrison
SCHN11 Percentage of pupils entering positive destinations	91.5%	92.6%	90.9%	90.1%	89.4%	N/A	92%		Susie Byrne

Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						The IT solution supplier, SEEMIS,	NPS - SEEMIS developments completed	17-Jun-2016	Yes
						completed their development on schedule with	Support the development of the Wellbeing Assessment and Planning Processes in schools	17-Jun-2016	Yes
						support from the 32 Scottish Local Authorities and training was rolled out in May and June 2016. However the Supreme Court ruling which has	NPS - Egress accounts in place	21-Mar-2017	No
							NPS - guidance developed for all relevant groups: parents; children and YP; staff	22-Mar-2017	Yes
		E/12-17/RAA/321 Implement the Children & Young People Act 2014					NPS - review of central multi-agency systems for screening concerns: police; SW; Health	23-Mar-2017	Yes
						delayed the	NPS - training matrix developed	24-Mar-2017	Yes
< Con			78%	31-Mar-2017	Shona Crawford;	enactment of the duties of the Children and	NPS - communications strategy developed	25-Mar-2017	Yes
~~~					Claire Cusick			26-Mar-2017	Yes
							NPS - review of JATs functions in light of NP functions	27-Mar-2017	Yes
						be paused. Due dates have	NPS - review of Risk Matrix	28-Mar-2017	No
						therefore been changed to the	NPS - use of Chronologies embedded throughout education	29-Mar-2017	Yes
						session, but if the national situation	Support all establishments to embed the use of the latest pastoral notes for recording information on wellbeing.	30-Mar-2017	Yes
						is not resolved by then, this work will need to roll over into next	Revise multi agency guidance to staff in light of the revised guidance from Scottish Government.	31-Mar-2017	No
						year's plan.	NPS - post filled		Yes
ŝ		ED/16-17/ED/01 Implement broad-ranging school improvement to	80%	31-Mar-2017	Laura Mason	We have improved classroom	Implement HGIOS4, improved classroom practice and self-evaluation as key drivers for improvement	27-Jun-2016	Yes
444	ra	school improvement to raise attainment and achievement				practice and self- evaluation as key	Implement the expectations for equity set by the government to challenge	26-Sep-2016	Yes

Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						drivers for	authorities		
						improvement in line with HGIOS 4. We have	Review improvement framework in line with HGIOS4 and HGIOELC	03-Oct-2016	Yes
						implemented the expectations for	Produce an evidence informed approach to school improvement	28-Nov-2016	Yes
						equity set by the government to Challenge Authorities. We have reviewed Improvement Framework in line with HGIOS4 and HGIOELC. Policy and procedures for early entry to primary school have been reviewed and guidelines produced for schools and nurseries. Each learning community has planned and implemented a Collaborative Action Research (CAR) project using the WDC model of Plan, Measure, Implement, Share. Learning Rounds and / or Lesson Study has been implemented in each Learning Community. The	Embed 'Building the Ambition' - principles and practice	31-Mar-2017	No

Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						leads of attainment projects have worked in partnership to support a collaborative, research based model of improvement in all projects. Termly and annual reports of impact of projects on attainment and achievement have been produced. Work is ongoing to ensure the key principles of Building the Ambition are evident in practice. Work to organise and deliver staff development opportunities for relevant practitioners is also ongoing.			
						Excessive or unnecessary	Avoid excessive or unnecessary workload for teachers and learners	26-Sep-2016	Yes
ŝ	E a	ED/16-17/ED/02 Design and implement strategy for assessment in schools	· <u>100%</u> 31	31-Mar-2017	Laura Mason	workload for teachers and learners is being	Undertake analysis of insight data Phase One (September)	26-Sep-2016	Yes
test.				31-Mar-2017		learners is being avoided. An analysis of insight	Improve identification and assessment of pupils with literacy difficulties	26-Dec-2016	Yes
						data Phase One (September	Undertake analysis of insight data Phase One (February)	27-Feb-2017	Yes

Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note		Milestone Due	Milestone Complete d
						2016) has been produced and also Phase Two (February 2017). The Phase Two update was used to populate school data templates used in Leadership for Learning Visits. Revisions were made to the strategy for assessment in schools made in line with the changes to national SQA procedures. An Attainment Advisor led Broad General Education Working group has been established. A moderation/verific ation framework has been produced and guidance provided. Each Learning Community is establishing partnership groups. Professional learning sessions have been delivered to all heads of	Deliver rigorous approaches to judging attainment levels	31-Mar-2017	Yes

Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						establishments and service managers. Curriculum Networks Groups have been established and have representation from each Learning			
						Community at Senior Management level. Quality assurance of CfE literacy and numeracy levels is undertaken by the Performance and Improvement			
						team. A process was established to ensure consistency of levels and to support raised attainment. Guidance was provided to			
						schools linked to national and local expectation. A professional learning programme has been delivered to senior leaders. Latest national guidance was			
						guidance was shared and reviewed.			

	lcon	Status	Action	Progress Bar	Due Date	Assigned T	D Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
							A system has been designed for data collation and		27-Jun-2016	Yes
							analysis for Attainment	Produce policy for data management.	10-Oct-2016	Yes
							Challenge E projects. We have u produced policy ir	Establish targeted school approach using performance information to inform decisions.	14-Oct-2016	Yes
							for data management. We have established a targeted school	Revise quality improvement process delivered by Education Officers and Senior Education Officers	14-Oct-2016	Yes
	<u></u>		ED/16-17/ED/03 Develop the use of performance information to support school improvement	80%	31-Mar-2017	Laura Masor	approach using performance information to inform decisions. The quality improvement process delivered	Establish programme of quarterly analysis for attendance exclusions FOI's and complaints	26-Dec-2016	No
Ic	on S		urrent ating Risk Code & Title	e	Current R	tisk Matrix	leasures Of Impact	Internal Controls	5	

Icon	Status	Current Rating	Risk Code & Title	Current Risk Matrix	Measures Of Impact	Internal Controls
<b></b>		3	E/12-17/2016/4 Failure to design and implement WDC's strategy for assessment in schools	Likelihood Impact	National data collection: CFE levels, NGRT; Local data collection: Early Years base-line; GL: National Improvement Framework reporting measures.	
		6	E/12-17/2016/6 Failure to develop the use of performance information to support school improvement	Likelihood Impact	HMIE inspection reports - Validated Self Evaluation results - internal performance reporting and surveys - themed evaluations - exam results - validation visits - feedback on SAC progress - GL data	Effective partnering with HMIE Validation visits for all establishments Improvement work within Learning Communities Engagement with staff across all establishments Effective procedures for benchmarking and analysis of data School Improvement Plans Attainment data National Improvement Framework HGIOS4 Raising Attainment Strategy Raising Attainment/ Impact review Group (led by Chief Education Officer)
8		3	SR112 Failure to implement broad-ranging school improvement to raise attainment and achievement	Likelihood Impact	Examination results - HMIE inspection reports - validation reports - stakeholder feedback - local learning community attainment data - control group model - small test of change model - risk matrix model - bespoke model of intervention for young people and families at early stages to improve on attendance/lateness; social and emotional health; supports for mental health issues; parenting/behaviour management skills and early linguistic & cognitive development - pre/post intervention assessment - increased expectation of raising attainment being the responsibility of all - school to school collaboration with locally initiated bottom- up enquiry - higher level of STEM subject uptake in secondary schools - increased numbers of learners entering STEM related career pathways - standardised literacy and	Raising Attainment Strategy Project management by Service Manager Raising Attainment/ Impact review Group (led by Chief Education Officer) Termly progress reports submitted as part of Educational Service committee reports Scottish Attainment Challenge Project Board Raising Attainment specialists in each secondary school Relevant CPD programme to support education staff Lead Officer responsible for managing Multi- Agency Family Support Team Meetings between WDC and Education Scotland/HMIE Standardised data collection templates Numeracy steering group Local Authority Coordinator Partnership working with University of Glasgow

Icon	Sta	atuc	Current Rating	Risk Code & Title	•	Current R	isk Matrix	Mea	sures Of Impact		Internal Controls	;	
								num	eracy tests		Learning Communi Teams	ty Partnership I	nnovation
The	eme/	Priorit	y/Object	tive	Context								
<b>[</b> 2 C	Organ	isatior	nal Capat	oilities									
The	e <b>me/</b>	Priorit	y/Object	tive	Context								
0 Col	mmit	ted an	d dynami	ic workforce									
Ico	Icon Status Action			Progress Bar	Due Date	Assigned	То	Latest Note	Milestone Description	n	Milestone Due Date	Milestone Complete d	
										Plan and implement Programme (Phonics Linguistic Developme	, Spelling,	24-Oct-2016	Yes
		٢	programm of teachir	7/LNH/312 ent improvement nme for the quality hing / learning y, numeracy STEM)			7 Julie McGro	irogan	Programme (Phonics, Spelling, Linguistic gan Development) is underway, 2 new officers have been seconded to	Implement the Natio Progression Framewo		29-Dec-2016	Yes
E S	ζ <b>ι</b>				100%	31-Mar-2017				Plan and deliver a tra for: Problem Based A Number Sense, Reci Maths Resilience.	Approaches (CGI);	02-Mar-2017	Yes
				Attainment						Review and refresh I teaching policy	ocal learning and	24-Mar-2017	Yes
									develop materials.	Produce and implem Literacy Skills Progra		31-Mar-2017	Yes
										Produce and implem English Progression I		31-Mar-2017	Yes
	ED/16-17/ED/06 D effective leadership improvement							We have developed the	Develop the capabili senior managers	ties of future	01-Apr-2016	Yes	
500					100%	24 Mar 2017			capabilities of future senior	Produce policy for co professional learning		27-Jun-2016	Yes
June 1		<b>v</b>	effective leadership to drive	effective leadership to drive 100% 31-M	31-Mar-2017	31-Mar-2017 Laura Masor	ason managers. A policy for collaborative		Produce revised lead in line with National Framework expectat	Improvement	29-Aug-2016	Yes	
								n Strengthened leadership of attainme		26-Dec-2016	Yes		

Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						produced. A revised leadership framework has been produced in line with National Improvement Framework expectations. A review of the working model for local Learning Communities was undertaken and discussed at ELT. A new model is now in place. The review of WDC Professional Learning and Leadership Framework and WDC Raising Attainment/Impro ving Learning Framework is completed and a Leadership Programme is being produced. WDC's Professional Learning and Leadership Framework has been refreshed/update d using latest national guidance (NIF, HGIOS). A phased implementation of the Leadership	Review of working model for local Learning Communities	30-Jan-2017	Yes

Icon	Status	Action		Progress Bar	Due Date	Assigned	То	Latest Note	Milestone Descriptic	'n	Milestone Due Date	Milestone Complete d
								Framework has been planned.				
								A training programme on maths resilience,	Provide training pro resilience, mental m mindset		01-Apr-2016	Yes
20			/ED/07 Raise professionalism in					Implement Early Ye reading programme		29-Aug-2016	Yes	
		literacy, r	numeracy and f Health &	50%	31-Mar-2017	1-Mar-2017 Laura Mason pr re pr		provided and the reciprocal reading programme has	Produce framework numeracy and Healt progression.		27-Feb-2017	No
								been implemented in the Early Years sector.	Produce guidance on the development of literacy skills		27-Feb-2017	No
						Mar-2017 Matthew Boyle		The analysis of education "issues"	Extract analysis of e from survey	education "issues"	26-Aug-2016	Yes
ŝ			7/ED/08 nt improvements om Staff Survey	100%	31-Mar-2017			has been extracted from the Staff Survey and communication actions addressed.	prepare a communication action plan from consultation with education staff		30-Nov-2016	Yes
Icon		Current Rating	Risk Code & Title	•	Current R	isk Matrix	Meas	sures Of Impact	Internal Controls		i.	
<b>R</b>	<b></b>	6	E/12-17/2016/2 Fa effective leadershi	ailure to develop o to drive improvemer	nt pool	C Low Sus atta Grov			tion visits nel issues in schools in achievement and	HGIOS4 SCEL Guidance Into Headship prog Feedback on intern ADES SLDP prograi GTC standards for Corporate leadersh Leaders)	al leadership pr mme leadership	_

Icon	Statuc	Current Rating	Risk Code & Title	Current Risk Matrix	Measures Of Impact	Internal Controls
<b>I</b>		6	E/12-17/2016/3 Failure to raise teacher professionalism in literacy, numeracy and aspects of health and wellbeing	Likelihood Likelihood		

Theme	Priority	y/Objective	Context						
Fit for	purpose	estates and facilities							
Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete

						-			Date	d
							Physical measurement of	Physical measurement of routes to be undertaken	31-Mar-2017	Yes
							routes has been undertaken and	Recheck eligibility for transport	31-May-2017	Yes
							eligibility for	Contracts advertised	30-Jun-2017	No
<u>نې</u>			E/12-17/RAA/312 Reorganise transport contracts for OLSP in	28%	31-Oct-2017	Susan Mullin	transport re- checked. Currently	SEEMIS check to confirm addresses of all pupils	31-Jul-2017	No
~~~			readiness for relocation to new build				establishing the addresses that are entitled and liaising with SPT in order to advertise in the coming weeks.	Information to parents confirming eligibility/non eligibility for transport to new building	29-Sep-2017	No
								Contracts awarded	30-Sep-2017	No
								Procurement of contracts from SPT	13-Oct-2017	No
							Parents have been consulted	Staffing recruited for the class to operate	14-Oct-2016	Yes
							and are aware of plans in place. Occupancy of	Communication with parents to ensure knowledge of change	31-Oct-2016	Yes
<u></u>			E/12-17/RAA/332 Establish extended ELCC in Kilpatrick	100%	31-Mar-2017	Claire Cusick	building will now	New building opened	29-Dec-2016	Yes
Gast.			extended ELCC in Kilpatrick School	10070	5 T-IMAL-20 T7	Claire Cusick	happen on 30th December. Reflecting current proposed occupancy levels, there is no need	Children are welcomed to new ELC class	30-Dec-2016	Yes

Icon	on Status Action		Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						to recruit additional staff at this time.			
						A transitions	Establish transitions project group.	11-Apr-2016	Yes
						project group has been established	Produce communication plan.	18-Apr-2016	Yes
<u></u>		ED/16-17/ED/05 Implement transition arrangements for Kilpatrick	75%	31-Mar-2017	Laura Mason	and a communication	Provide updates to schools estates board.	31-Aug-2016	Yes
~~~		and Bellsmyre and Balloch campuses.				plan produced. Updates have been provided to the schools estates board.	Provide updates to schools' estates board (Kilpatrick)	26-Dec-2016	No
Theme	e/Priority	//Objective	Context						
<b>O</b> Strong sustai	g financia nable bu	I governance and dget management							
			1	1	1				
Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
Icon	Status	Action	Progress Bar	Due Date	Assigned To	WDC EY staff met with SEEMiS staff	Milestone Description Meet with SEEMiS staff to plan implementation.		Complete
Icon	Status	Action	Progress Bar	Due Date	Assigned To	WDC EY staff met	Meet with SEEMiS staff to plan	Date	Complete d

Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						go live date.			
ŝ		E/12-17/RAA/316 Review use of taxi contracts in education	100%	30-Apr-2016	Susan Mullin	In line with council policy the review of the use of taxi contracts in education has been completed, and changes implemented.			
						New allocations	New allocation procedures in place	23-Dec-2016	Yes
						procedures are in place for Early	Review existing procedures	31-Dec-2016	Yes
Ş	<b>②</b>	E/12-17/RAA/338 Review how ASN resources are allocated to early years	100%	31-Mar-2017	Anne-Marie McDonald (Education); Kathy Morrison; Susan Mullin; Judy Ormond	Years Classes in Primary Schools. A review has been carried out on existing practices reflecting the EY expansion strategy. Recommendations for changes have been made and approved.	Recommendations for any changes made and approved	31-Mar-2017	Yes
						The existing	review existing mechanism	30-Jun-2016	Yes
						mechanism has been reviewed.	identify changes required	23-Dec-2016	Yes
Ş	<b>Ø</b>	ED/16-17/CS/01 Review approach to allocation of support resources to establishments	<b>100%</b> 31-Ma	31-Mar-2017	Claire Cusick	Changes required have been identified. Revised mechanisms for allocations have been established and will be used in the new academic session.	Revised mechanism for allocation in place	31-Mar-2017	Yes
Theme	Priority	//Objective	Context						
	timicy &	-							

Theme	e/Priority	y/Objective	Context						
		artnership working and ice delivery							
Icon	Status Action		Progress Bar Due Date As		Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						The local professional	Deliver the local professional learning programme for collaborative action research (CAR) with Glasgow University	27-May-2016	Yes
	<b>I</b>					learning programme for collaborative action research	Produce Professional learning programme for 'Inspire and Challenge' with Glasgow Science Centre	23-Jun-2016	Yes
ŝ		E/12-17/LNH/311 Develop existing networks (third sector) to provide a sustainable model	100%	31-Aug-2017	Julie McGrogan	(CAR) was delivered with Glasgow University. A professional learning programme for 'Inspire and Challenge' has been produced with Glasgow Science Centre.	Establish programme of meetings to consult with existing partners ( Glasgow Science, Glasgow University, Education Scotland, Scottish Government, SCEL)	24-Sep-2016	Yes
		professional learning					Produce a leadership programme	24-Sep-2016	Yes
							Implement in STEM Hub schools in phase one with extension to all schools in phase two	28-Dec-2016	Yes
							Implement Learning Programme	31-Mar-2017	Yes
							Plan and deliver a teacher learning event on learning to raise attainment	31-Aug-2017	Yes
						The planned	First formal meeting with Area Lead Officer	30-Jun-2016	Yes
<u></u>		E/12-17/LSP/301 Monthly quality assurance meetings with Education Scotland	100%	31-Mar-2017	Laura Mason	formal meetings with the Education	Second formal meeting with Area Lead Officer	30-Sep-2016	Yes
2002		Area Lead Officer to review educational provision.	100%	31-1011-2017		Scotland Area Lead Officer have taken place on schedule.	Third formal meeting with Area Lead Officer	31-Dec-2016	Yes
							Fourth formal meeting with Area Lead Officer	31-Mar-2017	Yes
ŝ		E/12-17/RAA/313 Review and develop a refreshed SLA with internal transport	0%	31-Aug-2017	Susan Mullin	Difficulties in dealing with internal transport	Liaison and agreement with procurement and Legal Services to clarify requirements	30-Sep-2016	No

Icon	Status			Milestone Description	Milestone Due Date	Milestone Complete d							
						staff have slowed	Review of existing SLA	31-Oct-2016	No				
						this progress up. This is being addressed but will	Changes to SLA negotiated with Internal Transport	31-Mar-2017	No				
						delay completion.	New SLA in place	31-Aug-2017	No				
						Existing	Review existing agreement	16-Dec-2016	Yes				
20		E/12-17/RAA/314 Review				agreement was reviewed and negotiations took	Legal negotiations between SPT and WDC complete	23-Dec-2016	Yes				
		and develop a refreshed SPT agency agreement	100%	30-Apr-2017	Susan Mullin	place between SPT and WDC	New agency agreement in place	30-Apr-2017	Yes				
Theme	e/Priority	y/Objective	Context	Context									
	ve dialog ommuniti	ue with local citizens ies											
			Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d				
and co	ommuniti	ies	Progress Bar	Due Date	Assigned To	Awareness raising sessions have been held for			Complete				
and co	ommuniti	ies	Progress Bar	Due Date	Assigned To	Awareness raising sessions have been held for Head Teachers about	Awareness raising sessions for Head Teachers about expectations set in	Date	Complete d				
and co	ommuniti	ies	Progress Bar	Due Date	Assigned To Susan Gray	Awareness raising sessions have been held for Head Teachers	Awareness raising sessions for Head Teachers about expectations set in NIF. Scottish Parent Teacher Association to	Date	Complete d Yes				

Icon	Status	Action	Progress Bar	Due Date	Assigned To	Latest Note	Milestone Description	Milestone Due Date	Milestone Complete d
						Parental Engagement has taken place in schools and learning communities. Scottish Parent Teacher Association has delivered a programme of training for Parent Councils.			
						The Tackling Bureaucracy	Review current provision for reporting on attainment and achievement	22-Jun-2016	Yes
		E/12-17/PAR/307 Provide evidence based feedback to parents about children's attainment and achievement and ach					Establish a learner profiling group	24-Sep-2016	Yes
			Electronic Profiling on learner attainment and achievement	30-Jun-2017	No				
			50%	30-Jun-2017	Julie McGrogan	areas for improvement. Secondary heads have been consulted and agreement reached about a process to adapt provision linked to national expectation. A learner profiling group has been	Produce a consistent model for reporting on attainment and achievement in the BGE	30-Jun-2017	No
		E/12-17/PAR/308 Provide					Establish lead officer group	29-Jun-2016	Yes
ŝ		information to parents on how to support attainment and achievement in literacy	62%	30-Jun-2017	Julie McGrogan	met with parent councils. Pilot projects in 5	Promote use of OurCloud to share information with parents	24-Nov-2016	Yes
		and numeracy				schools.	Plan parental information sessions	23-Dec-2016	Yes

Ico	on	Status	Action		Progress Bar	Due Date	Assigned	То	Latest Note	Milestone Descriptio	n	Milestone Due Date	Milestone Complete d
										Consult and work in corporate communic effective modes for information to the p	cations about providing	28-Feb-2017	Yes
										Produce training pro schools to use to pro workshops on 'Our (	ovide parental	22-Mar-2017	Yes
										Co-ordinate work ac collate information s		30-Jun-2017	No
										Produce a framewor to use for communic about curriculum		30-Jun-2017	No
										Produce package of materials for parental information		30-Jun-2017	No
			ED/16-17/PPI/01 Develop the Parental Involvement Strategy in all sectors						Heads of Establishment have been	Inform Heads of Est supports available to bodies		14-Sep-2016	Yes
Ę	2				100%	31-Mar-2017	2017 Andrew Bro	Andrew Brown	informed of the support available	Roll out training for	Parent Councils	31-Oct-2016	Yes
	5				10074	31-Mar-2017			from national bodies, and training for Parent Councils has been rolled out.	Check progress of p involvement throug		31-Mar-2017	Yes
Icor	S	statue	Current Rating	Risk Code & Title	•	Current R	isk Matrix	Mea	sures Of Impact		Internal Controls	;	
		٢	4	E/12-17/2016/5 Fa Parental Involvemo sectors	ailure to develop the ent Strategy in all	Likelihood Likelihood Impact		auth - HM repo emot healt man of ra	ntal engagement wi ority-wide events - IE inspection repor- rts - stakeholder fea- tional health; suppor- th issues; parenting agement skills - inc ising attainment be onsibility of all - atta	examination results ts - validation edback - social and orts for mental //behaviour reased expectation ing the	Actions identified in Parent involvemen PI team meetings Dialogue with NPFS Scottish Parent Tea HGIOS4 framework	t strategy group 6 meetings acher Council me	